

	Previous Year Actuals	Latest Approved Budget	Year to Date		Annual Total	Variances		Comment
	Actual £k	Budget £k	Actual £k	Budget £k	Forecast £k	Year to date Actual £k	Full Year Forecast £k	
Income								
Investment Income	-454	-639	-398	-491	-702	93	-63	Additional income achieved in investment interest due to buoyant cash balances and favourable investment returns. Includes income streams generated from loans to the housing trust and property fund investments.
Recharges	-3,052	-11,148	-7	-7	-11,146		2	Savings generated on pension charges and external audit fees lead to a reduced recharge to the HRA for its share, offset by additional allocation of Bank Charges the costs of which have increased and are reported below.
Customer & Client Receipts	-6,534	-6,517	-4,984	-5,236	-6,189	253	328	There are a number of income shortfalls including Planning Service Income £160k the majority of which is due to large applications not coming forward as anticipated, Recycling income which is currently forecasting a £101k shortfall due to the low rate received per tonne for recyclable materials now not covering the costs of bulking. The Warden Lifetime Service is currently predicting a £41k shortfall in income, numbers of customers grow slowly but a marketing plan is being implemented to promote the service offer. Land charges income is anticipating a £29k shortfall, due to demand, there is an anticipated shortfall in industrial unit rents of £51k due to occupancy levels and lettable condition and Assets Team Trading activities £50k due to capacity issues in the team. Income from the sale of bins for new developments is predicted to exceed budget by (£16k), Licence income should exceed budget by (£19k), including Taxi licences offset by increased test fees, CIL Admin contributions exceed budget by (£12k) and ERDF contributions (£11k) towards an Economic Development Post.
Government Grants	-14,442	-11,792	-9,002	-8,944	-11,860	-58	-68	In conjunction with benefit payments below, lower demand for benefits and the introduction of Universal Credit continues to see a reduction in subsidy received, this is offset by reduced benefit payments below and impacts at over £4.1m. DWP new burdens grants total (£30k) including Universal Credit Admin changes and (£19k) DWP grant contributions towards the impact of legislative changes to our benefit systems.
Other Government Grant	-1,811	-1,955	-1,466	-1,466	-1,955			
Other Grants/Contributions Etc	-112	-35	-35	-35	-48		-13	Council Tax Annexe Discount Grant
Budget Savings Required		-384			-31		353	Refer to App B planned savings for more information
Total Service Income	-26,405	-32,469	-15,892	-16,179	-31,929	287	540	
Expenditure								
Employees	8,147	8,700	6,217	6,441	8,486	-224	-214	A vacancy factor of £353k was set for the 2019/20 budget. The forecast indicates that if the current level of vacancies occurring is maintained, this target will be exceeded by a small margin. Of the salary saving £106k relates to funded posts, particularly P4G due to slippage in recruitment, a corresponding reduction in reserve contributions features in the Accounting & non service budgets line below.
Premises	743	764	575	559	722	16	-41	A number of variances that make up this forecasted saving, the largest being (£18k) for closed burial grounds repair work. Repairs required have been identified, but there are difficulties getting faculty permission for the work.
Supplies And Services	8,716	11,197	6,630	6,443	10,936	187	-262	Supplies & Services is made up of a sizable number of variances, the main ones being, (£10k) on the overall waste collection service, particularly from the recycling service but costs offsetting this include the costs for skips for street waste and fly tipping and additional round and disposal costs, this will be closely monitored. Savings are anticipated for Development Management office & specialist costs (£15k), Business Support Office costs (£7k) and partner payment to NYCC for their share of income (£27k) due to the reduced income forecasts mentioned in customer & client receipts, Closed Burial Ground safety works (£18k) due to difficulty getting faculty approval, savings of (£35k) across the CEFs, Scrutiny & Standards Board Savings (£19k), dividend from the Building Control Partnership (£7k), due to reserve balances exceeding the maximum allowed from 2018/19, Democratic Service support costs (£12k) and reduced External Audit Fees and an Audit Commission refund (£15k). These savings are offset by, increased hours from the NY Regional Strategy Officer £8k and Bank Charges £17k.
Transport	166	144	118	108	146	10	2	Number of small variances across the provision of car allowances and associated transportation costs.
Benefit Payments	13,670	11,195	8,014	8,033	11,195	-19		There continues to be a reduction in housing benefit claims caseload as Universal Credit rolls out reducing significantly the level of payments compared to last year.
Support Services		8,069			8,069			
Third Party Payments	-22	-20	-14	-13	-18		1	Impact of actual inflation on the Leisure Services contract against budgeted estimate.
Drainage Board Levy	1,685	1,720	1,704	1,704	1,704		-17	Inflation increases anticipated when setting the budget were higher than actual levies.
External Interest Payable	82	75	32	32	75			
Contingency		317			125		-192	The contingency budget is made up of £100k Operational and £286k Commissioning (£150k Original Budget + £136k Carried forward). The forecast assumes that it is all fully committed. To date further commitments from this budget total £35k Operational and £90k Commissioning leaving a total uncommitted balance of £221k.
Total Service Expenditure	33,186	42,162	23,276	23,307	41,440	-30	-723	
Accounting - Non Service budgets								
Total Accounting & Non Service Budgets	-6,781	-9,693	-2,427	-2,427	-9,512		181	Reduced funds required from P4G & ICT Reserve to cover salaries due to vacancies, increased MRP charges to cover the Summit refit costs and investment interest over the £350k cap to transfer to the contingency reserve.
Net Total			4,957	4,700	-1	257	-1	

HRA Management Accounts 2019-20
Results as at 31st December
HRA

	Previous Year Actuals	Latest Approved Budget	Year to Date		Annual Total	Variances		Comment
	Actual	Budget	Actual	Budget	Forecast	Year to date Actual	Full Year Forecast	
	£k	£k	£k	£k	£k	£k	£k	
Income								
Investment Income	-163	-135			-178		-43	Additional income achieved in investment interest due to buoyant cash balances and the property investment returns.
Garage Rents	-102	-103			-104		-2	
Housing Rents	-11,891	-11,840	-6,249	-6,413	-11,847	164	-7	Surplus currently anticipated improved performance in turning round void properties is having a positive impact on rent income. Work continues to address long term void properties to get them back in to rental including procuring contractors for specific works. Sales to date have some influence but are broadly in line with assumptions made for the year (13 sales to date against 20 estimated annually).
Customer & Client Receipts	-173	-147	-70	-47	-152	-23	-4	Hostel and Temp Accommodation rent income anticipated to be below budget by (£6k), due to occupancy levels at Ousegate Hostel, partially offset by recharge income.
Recharges	-9	-18	-11	-14	-18	2		
Savings		-195					195	£12k planned savings identified in supplies & services for the NY Procurement Partnership and £7k on maintenance savings from the new housing system. Remainder of savings anticipated in 2019/20.
Total Service Income	-12,338	-12,438	-6,330	-6,473	-12,299	144	139	
Expenditure								
Employees	36	37	25	28	37	-2		
Premises	684	826	427	480	708	-53	-118	There some large savings expected on revenue works for painting (£55k), footpaths (£10k) and asbestos surveying (£35k), the capital programme is covering this off through major programmed work and void turnaround works are incurring painting costs which offset some of the saving. Savings are also anticipated on the running costs of the community centres (£21k).
Supplies And Services	1,031	1,039	763	683	1,138	80	98	Budget shortfall is due to the use of sub-contractors covering vacant posts due to difficulties in recruitment £122k, a saving on materials of (£25k) contributes to offsetting this due to the outsourced work, a virement will be required from Premises budget savings above to cover this which requires approval by the Executive. £66k costs to turn round void property which includes painting costs mentioned above offset partially by savings on responsive adaptation work (£60K) and Resource Accounting savings (£8k) including annual purchase of the HRA Business Plan Model.
Support Services	2,814	2,840			2,840			
Transport	114	113	84	74	113	9		
Debt Management Expenses	6	6			6			
External Interest Payable	2,413	2,713	1,270	1,492	2,413	-222	-300	Until schemes are finalised for the housing development programme, no new borrowing will be taken. Interest rates rises may prompt action to increase borrowing to mitigate future interest costs.
Contingencies		75			75			
Provision for Bad Debts	107	260	2		260	2		
Total Service Expenditure	7,205	7,909	2,571	2,756	7,590	-185	-319	
Total Accounting & Non Service Budgets	5,133	4,529			4,529			
Net Total			-3,759	-3,717	-180	-42	-180	

Savings Plan

Strategic Category	General Fund - Potential Saving	Original Risk in Budget	2019/20 Target £000's	Forecast £000's	2019/20 Remaining Target £000's	Update/Comments
Growing resources	Income generation	High	12	0	12	No income streams have been increased beyond inflation nor new income streams introduced. Nothing further is anticipated for this in the current year, and it has been proposed to remove targets on this in future planned savings although opportunities will still be sought.
Growing resources	Asset rationalisation	Medium	76.5	20	56.5	Additional income has been generated from a number of sources. The remainder of this saving however is dependent upon the move from Market Cross. The move of the contact centre is anticipated to happen in the near future, but the negotiations on the lease at Market Cross are still ongoing. Alternatives such as sub-letting and alternate uses are being considered should the negotiations be unsuccessful.
Growing resources	New SDHT Loans	High	100	96	4	Loans include Riccall, Ulleskelf, and Ousegate, all of which contribute towards this target. Existing loans will generate £114k in total this year, £96k of which contribute towards this target. The revised and expanded Housing Development Programme agreed by Executive in January 2018 identifies a significant role for the SDHT in delivery which will provide further loan opportunities for SDC, although the timing of these new opportunities will only become clearer as the programme progresses.
Growing resources	Commercial property acquisition	High	50	0	50	The current programme for growth has £3.5m earmarked for commercial property acquisition which will generate a direct return on investment. To date this has been used to acquire two vacant former banks. Whilst these are not expected to make an ongoing revenue stream in the current financial year, a sale on the property in Selby is currently being negotiated. There have been no further acquisitions at this stage, this will be updated as and when new acquisitions occur.
Growing resources	Property Fund Investment		200	195	5	An investment was made in October 2018 into 2 property funds with an estimated net return of 4% per annum. At the end of Q3, this investment has made 4% but the invested sum has reduced meaning that overall returns are forecast to be £193k. This will be kept under review as returns for the full year are subject to fund performance.

Strategic Category	General Fund - Potential Saving	Original Risk in Budget	2019/20 Target £000's	Forecast £000's	2019/20 Remaining Target £000's	Update/Comments
Growing resources	Increase cap on investment income - NEW		50	50	0	£300k cap included in MTFS with an increase in this cap to £350k proposed in planned savings. Potential to reassess and increase if outlook for interest rates remains high but reducing balances will counteract so this brings some risk. This will be achieved in 19/20. Thereafter this will be kept under review and confirmed as cashflow forecasts are updated and interest rates are known.
Total Growing Resources		0	488.5	361	127.5	
Transforming	Process improvements /on-line transactions	Medium	200	137	63	The Channel shift project is currently being delivered and savings from this are starting to be recognised. There have been savings made through natural turnover where the benefits of digitalisation have led to increased efficiency plus additional savings generated from reduction in paper and postage as a result of increased usage of IT. Further benefits from this are expected to be achieved as the projects continue to roll out, but some of this will be in the next financial year.
Transforming	Planning service review	Low	100	15	85	A review is currently taking place. The current expectation is that £60k of annual efficiencies can be found in the service and this will be updated once the review is completed. The review is being undertaken with a view to maximising efficiency whilst ensuring no detriment to service delivery, and the final confirmed position achieved will reflect this aim. Any savings generated from the review will be introduced late in the year, so at present a quarters saving is forecast.
Total Transforming		0	300	152.032	147.968	
Commissioning	Environmental contract	Medium	40	0	40	The environmental saving target of (£40k) will not be delivered in year. However it will be tied in with the investment in a standard rear loading collection fleet and area based working and a range of opportunities to increase the efficiency of contract delivery which are being explored currently. There is potential to exceed the target in future years. This provides the opportunity to maximise operational efficiencies which will be captured as part of the formal contract variation to deliver cashable savings in 2020/21 and beyond.
Commissioning	Procurement partnership	Low	12	12	0	Selby has exited from the North Yorkshire Procurement Partnership in April 2019, which will achieve £12k saving
Collaboration	Work carried out for third parties	High	30	0	30	This work with another District Council has now ceased. There is currently no third party support being provided to others.

Strategic Category	General Fund - Potential Saving	Original Risk in Budget	2019/20 Target £000's	Forecast £000's	2019/20 Remaining Target £000's	Update/Comments
Commissioning	Contract renewals	Medium	10	2.7	7.3	The renewal of the public conveniences will generate a saving of £16k per annum and will commence in February 2020. The renewal of the photocopier contract will taken place in early 2020 now. The CCTV contract has been extended for a further year while changes to how this is delivered are considered.
Total Collaboration & Commissioning		0	92	14.7	77.3	
Technical/housekeeping	Remove contributions to pension reserve - NEW	Low	100	100	0	This mitigates above inflationary rises in future pension contributions - risk to be managed within base budget from 2019/20.
Technical/housekeeping	Reduce contingencies - NEW	Low	160	160	0	£260k is included in the revenue budget to cover unforeseen items - £110k for operational items and £150k for additional commissions from the Executive. This option would reduce the operational contingency to £100k (the minimum advisable for operational purposes) and draw down funding from the Contingency reserve for additional Executive Commissions as part of the annual budget process. The Contingency reserve would be topped up through windfalls/in-year surpluses.
Total Technical/Housekeeping		0	260	260	0	
To be delivered not budgeted		-	1,141	788	353	

Strategic Category	HRA - Potential Saving	Risk	2019/20 Target £000's	Forecast to Achieve Q1 £000's	2019/20 Remaining £000's	Update/Comments
Transforming	Process improvements /on-line transactions	Medium	194	7	187	The new housing/asset management system is in the process of being implemented. There have been delays in the development of the new software modules by the supplier which has resulted in phase 2 (where most savings are expected to be implemented) slipping into early 2020/21. The savings that will be recognised this year related to the saving on maintenance costs.
Commissioning	Commissioning & collaboration	High	8	0	8	Opportunities will continue to be considered for savings on contracts, but there is no current view on where this saving may be generated from.
Commissioning	NYCC Procurement Partnership	Low	12	12	0	Selby has exited from the North Yorkshire Procurement Partnership in April 2019, which will achieve £12k saving.
To be delivered not budgeted		-	214	19	195	

General Fund	Annual Budget	Year to date Budget	Year to date Actual	Year to date Variance	Forecast	Forecast Variance	Comments	Forecast 20/21	Forecast 21/22	Forecast 22/23
Transforming Customer Services	110,000	73,333	0	-73,333	110,000	0	Final designs from NHS still to be agreed by HoS. The project is expected outturn on budget. Propose to start moving in from May 2020. Some work to commence beforehand.	0		
Selby Park Improvement Work	21,060	14,040	14,114	74	14,114	-6,946	All invoices are now received and paid. No further costs are expected	0		
Industrial Units - Road Adoption	325,000	216,667	0	-216,667	0	-325,000	Further information being sought from NYCC Highways regarding detailed specification requirements and contribution to enable formulation of an estimate of costs. Budget costings received from contractor. This budget has been rolled forward for a number of years and a decision is now required as to whether to invest in upgrading the highway provision to adoptable standard. Until confirmation is received this budget is forecasted to spend in 2020/21	325,000		
GIS System	37,131	24,754	0	-24,754	37,000	-131	The project still to be scoped for the remaining budget. Decision to be made in Q4 dependant on the decision for an Appointment System for the new Customer Contact Centre.	0		
Benefits & Taxation System upgrade	8,675	5,783	3,000	-2,783	7,200	-1,475	This budget is linked to software upgrade supporting Channel Shift Phase 1. An order to purchase Northgate CA-LL Landlord portal £4k has been placed, this will be used alongside the CAB/CAR channel shift modules that have already been purchased. Carry forward to be used for Software upgrades for legislative changes and E-billing implementation delayed from 18/19.	1,475		
IDOX Planning System	13,728	9,152	9,456	304	13,500	-228	To support the IDOX suite of software applications for upgrades and patches as part of the IDOX Roadmap. This will ensure that we remain PSN compliant throughout 2019/20. Also this will support the software recommendations that form part of the Planning Service Review currently ongoing throughout 2019/20. A Commitment of £4k for Uniform, TLC and Public Access upgrades to take place in Q4	0		
ICT - Infrastructure Costs	4,597	3,065	0	-3,065	4,597	0	To be used for improvements to the ICT Infrastructure in respect of projects in the digital strategy. Will be used for changes/updates to the infrastructure prior to the end of Q4	0		
ICT - Annual Software Licence	170,000	113,333	61,279	-52,054	85,000	-85,000	To be used to purchase Microsoft Licenses in 19/20. Procurement was delayed whilst soft market testing was undertaken and agreement found with NYCC. £62k has now been committed to Microsoft Enterprise Licence Agreement July 2019, this is expected to increase up to £85k for year end once all licence requirements have been identified. This will then be a recurring cost for 3 years. No requirement to carry forward the unspent budget.	0		
ICT - Servers	25,000	16,667	17,410	743	24,800	-200	Servers are being upgraded to align to Microsoft licencing requirements before year end. Committed £10k for Northgate M3 server upgrade and £14.8k for IDOX server upgrade as part of the Windows 2008 to Windows 2012 upgrade programme	0		
ICT - Software	85,194	56,796	20,500	-36,296	85,000	-194	Budget committed to the Digital Foundations Project. Our Microsoft partner, Phoenix has now been procured via the KCS framework committing the £85,000 budget to implement our Microsoft software. Phoenix will invoice us for payment at the end of each stage of the software project.	0		

2019/20 Selby District Council Capital Programme - To 31 December 2019

General Fund	Annual Budget	Year to date Budget	Year to date Actual	Year to date Variance	Forecast	Forecast Variance	Comments			
Committee Management System	3,000	2,000	0	-2,000	3,000	0	ModernGov software now live as of April 19, £3k carry forward requested to cover final costs that are still awaited.	0		
Cash receipting System	36,100	24,067	0	-24,067	22,500	-13,600	Income Management Software replacement project. A commitment has been made to procure £22,500 for the software migration from Northgate PARIS to CIVICAPAY. The migration will not take place until Q4. The remaining capital will be carried forward and be used for training and consultancy on the new software.	13,600		
Northgate Revs & Bens	40,075	26,717	13,697	-13,020	29,700	-10,375	Budget required for system upgrades following legislative changes in relation to e-billing. Currently awaiting costs from Northgate for Information@Work v5.20 upgrade and Office Connect Licences (£16k) The balance of the project budget will be carried forward to 2020/21 to complete the project	10,375		
Asset Management Plan - Leisure & Parks	19,002	12,668	0	-12,668	19,002	0	All of the works have now been completed and SDC will receive the recharge invoices by the end of Q4 The project will come in on budget	0		
Committee Room Microphone system	40,000	26,667	0	-26,667	40,000	0	Specification is written and tenders are being invited. Commitment will be made in Q4 to the preferred supplier	0		
Portholme Road Culvert	419,141	279,427	209,246	-70,181	419,141	0	All of the works have now been completed and SDC will receive the recharge invoices by the end of Q4 The project will come in on budget	0		
Police Co-Location Project	41,334	27,556	40,868	13,312	59,000	17,666	The works to complete the Police Co-Location programme are complete (snagging to be concluded). The overspend will be funded from the Business Development Reserve	0		
Industrial Units Maintenance	50,000	33,333	0	-33,333	0	-50,000	An initial report presenting options has been provided to LT for consideration. Further work is now required to develop a formal business case for each option. Given the nature of the options being considered it is considered inappropriate to seek approval to invest the existing capital funds at this time. The outturn forecast has therefore been revised accordingly and a carry forward will be requested.	50,000		
Car Park Improvement Programme	727,987	485,325	197,891	-287,434	197,891	-530,096	Work to progress improvement to Back Micklegate and Micklegate car parks has been placed on hold in order to maximise funding options through external funding bids such as the Heritage Action Zone funding. This decision will impact the outturn position on the budget in 19/20, albeit the funds will be required in 20/21 as match funding for the wider investment programme being considered. The outturn forecast has been revised accordingly and a carry forward request will be submitted at the appropriate time.	530,096		
ICT - Channel Shift 2 Website & Intranet	57,500	38,333	0	-38,333	22,500	-35,000	Channel shift Phase 2 (Customer portal) project which is due to be delivered in 19/20 as per the business case and project plan. Citizens Access Portal (Revenues) will be LIVE in Q3 with Citizens Access Portal (Benefits) in Q4. A commitment of £22.5k will be made once the software is LIVE. A carry forward will be made of £35k to be used to develop Channel Shift Phase 2 (Options Appraisal on Digital Front Door)	35,000		
ICT - Channel Shift 3 Website & Intranet	18,000	12,000	0	-12,000	0	-18,000	Channel shift Phase 3 (Housing management CX integration) project which is due to be delivered in 19/20 as per the business case and project plan. this will follow the implementation of Channel shift phase 2 (Customer portal project) expected to be during 2020/21. £18k to be carried forward and used as the Digital Front Door Options Appraisal in 2020/21	18,000		

2019/20 Selby District Council Capital Programme - To 31 December 2019

General Fund	Annual Budget	Year to date Budget	Year to date Actual	Year to date Variance	Forecast	Forecast Variance	Comments			
ICT - Disaster Recovery Improvements - Software / Hardware	47,688	31,792	22,902	-8,890	30,000	-17,688	Design changes have enabled lower costs for this project. £17.6k to be carried forward for improvements aligned to Microsoft requirements in 2020/21.	17,688		
ICT - End User Devices - Software / Hardware	126,995	84,663	18,211	-66,452	146,748	19,753	Budget is required for replacement hardware in relation to the digital workforce strand of the digital strategy. Spend forecasted in Q4. Overspend is due to the devices being purchased outright and not on a lease. The overall programme will come in on budget and the phasing will be amended accordingly.	-19,753		
ICT - Digital Workforce - Telephones - Mobile Working	100,000	66,667	8,750	-57,917	99,981	-19	Budget is required for replacement hardware in relation to the digital workforce strand of the digital strategy. Spend forecast Q4. Devices for digital workforce now being purchased outright rather than on a lease	0		
South Milford Retaining Wall	15,000	10,000	0	-10,000	15,000	0	We are still awaiting confirmation from the parish priest as to whether approval for the improvement works to the wall will need to go through a Faculty application (similar to Listed Building Approval). It is currently unknown how long the process will take. Given the relatively small amount of funding involved, no alteration to the outturn forecast has been made at this time.	0		
Waste Collection Fleet	4,000,000	0	0	0	0	-4,000,000	An order has been placed via a framework for the purchase of 21 x RCV's and 1 x mechanical sweeper. The fleet is likely to be delivered around September 2020 and so the spend is will occur in the next financial year. Provisions will be made at year end to carry the budget forward.	4,000,000		
Wheelie Bins	1,350,000	0	0	0	1,350,000	0	A contract will shortly be awarded for the supply of the wheeled bins following a procurement exercise via the YPO framework. Work is also being done to finalise the award of contract for the distribution of the bins via the same framework.	0		
New Build Projects (Loans to SDHT)	12,690,612	3,172,653	1,059,670	-2,112,983	1,059,670	-11,630,942	These are schemes delivered by SDHT through loans from SDC. Tadcaster scheme - Delivered 5 properties. Ulleskelf scheme - Handover has taken place in 18/19 on 12 properties. Riccall scheme - Handover has taken place in 18/19 on 5 properties. Ousegate, Selby scheme - Handover of all 12 properties has taken place in 19/20. Sites have been identified and are with the Planning Team, when approved, tenders can be completed to attain absolute costs. Discussions will then take place with SDHT to decide if they wish to progress them. Until the SDHT Business Plan is finalised current assumptions have been used for 30 new units in 2020/21 and 2021/22 with the balance of the funding in 2022/23.	2,400,000	2,400,000	6,830,942
Private Sector - Home Improvement Loans	42,407	28,271	24,271	-4,000	30,000	-12,407	Additional applications relating to defective boilers are expected due to changes in funding available through the Better Homes energy efficiency service. The year to date spend has already surpassed last year's total spend. This is a repayable loan and any repayments received throughout the year are recycled and offsets some of the spend. The balance remaining will be carried forward into 2020/21	12,407		
Disabled Facilities Grants (DFG)	630,445	420,297	164,996	-255,301	477,000	-153,445	This year the total budget available for DFG is £671,705; this is made up of £443,595 2010/20 grant and £228,110 carry forward. The carry forward is a combination of historic underspends from 2016/17 and 17/18 and additional grant that was awarded late in the financial years. Last year the entire grant was spent along with a small proportion of carry forward. The prediction this year is that 19.5% (£44,500) of the carry forward will be spent. If the number of referrals increases from NYCC more of the carry forward will be spent.	153,445		
Total General Fund	21,255,671	5,316,026	1,886,261	-3,429,765	4,402,344	-16,853,327		7,547,333	2,400,000	6,830,942

2019/20 Selby District Council Capital Programme - To 31 December 2019

Housing Revenue Account	Annual Budget	Year to date Budget	Year to date Actual	Year to date Variance	Forecast	Forecast Variance	Comments			
Kitchen - Decent Homes	305,076	203,387	17,295	-186,092	209,000	-96,076	SDC performance specification for works now virtually complete. Kitchen programme will be packaged with bathroom, rewires and CO detection programmes to provide more attractive proposition to the market at tender. Currently awaiting information from Efficiency North to enable completion of documentation for tender process. Tender programme slightly delayed due to finalisation of new EN Framework for these type of works. Now anticipate works will commence on site in January 2020 and will continue into 2020/21.	96,076		
Housing & Asset Management System	132,375	88,250	12,522	-75,728	100,000	-32,375	Forms part of the Housing software replacement project that will continue throughout 2019/20 Phase 1 Go Live has been deferred and now awaiting a revised date. Phase 2 should start in Q4. The next payment milestone is on Phase 1 Go Live which is likely to be Q1 2020 and will be for £30k. The remainder will be split across user testing for Phase 2 and Go Live phase 2, all should be completed by December 2020. Capital will need to be carried forward due to the current delays	32,375		
Pointing Works	575,461	383,641	468,127	84,486	534,843	-40,618	Work to complete Phase 3 of the pointing programme is continuing and scheduled to complete late January 2020 weather permitting. As in previous year's a proportion of the budget has been held back as it relates to works required as part of the proposed programme to upgrade the roofs at Hillside leaseholder scheme. A request to roll forward the balance of the budget will be submitted at the appropriate time.	40,618		
Electrical Rewires	240,000	160,000	91,076	-68,924	165,000	-75,000	SDC performance specification for works now complete. Bathroom programme has been packaged with kitchen, rewires and CO detection programmes to provide more attractive proposition to the market. Delays in finalisation of tender documentation through EN have resulted in programme slippage. Tender issued on 27th November 2019 with closing date of 18th December 2019. Contract start now scheduled for 20th January 2020, which will affect programme spend in 19/20. Budget has been re-forecast accordingly and the balance will be carried forward into 2020/21 to complete the works.	75,000		
Bathroom Replacements	134,400	89,600	8,899	-80,701	20,000	-114,400	SDC performance specification for works now complete. Bathroom programme has been packaged with kitchen, rewires and CO detection programmes to provide more attractive proposition to the market. Delays in finalisation of tender documentation through EN have resulted in programme slippage. Tender issued on 27th November 2019 with closing date of 18th December 2019. Contract start now scheduled for 20th January 2020, which will affect programme spend in CY. Budget has been re-forecast accordingly and the balance carried forward into 2020/21 to complete the works.	114,400		
Asbestos Surveys	120,000	80,000	41,400	-38,600	60,000	-60,000	We continue to commission asbestos surveys for all properties identified as part of this years capital investment programme, as well as all void properties. Delays in commencement in delivery of the capital investment programme will impact spend in CY on the survey and removal budget. The budget has therefore been reforecast to reflect the programme slippage and the balance carried forward into 2020/21 to complete the works.	60,000		
External Cyclical Repairs (Painting & Windows)	418,966	279,312	123,714	-155,598	188,714	-230,252	Work to deliver Phase 2 programme of the window and door improvement programme has now been commissioned, with a number of urgent replacements scheduled for completion before Christmas 2019, and the bulk of the programme commencing in January 2020. As the programme of works will address all properties previously identified on what was known as the 'mop up list' the team are now pro-actively seeking properties for inclusion in this and future programmes in line with our aspirations to move towards a cyclical programme of elemental replacement. The budget has been re-forecast to reflect expected expenditure completed in 19/20, although the balance will be required to be carried forward to 20/21 in order to fulfil our contractual obligations.	230,252		

2019/20 Selby District Council Capital Programme - To 31 December 2019

Housing Revenue Account	Annual Budget	Year to date Budget	Year to date Actual	Year to date Variance	Forecast	Forecast Variance	Comments			
Central Heating System Replacements	601,773	401,184	320,055	-81,129	550,000	-51,773	Progress on delivery of our gas central heating upgrade programme is ongoing. We are still expecting to replace 106 full systems in 19/20. We are currently forecasting an underspend in 19/20, although this is deliberate at this stage as we seek to retain funds for unforeseen breakdowns over the winter period. The budget has been re-forecast to reflect this position although we will keep this under review and may seek to increase install levels to absorb the underspend if 'just in time' failures do not materialise. The remaining budget will be carried forward into 2020/21 to complete the works.	51,773		
Roof Replacement	1,111,805	741,205	2,495	-738,710	30,000	-1,081,805	Following the approval of the HRA Business Plan and associated Capital programme, the scheme has been rebalanced and there is no longer a requirement for this accumulated budget going forward.	0		
Damp Works	348,110	232,075	204,832	-27,243	348,110	0	Work to deliver damp related improvements continue to be addressed as they are identified.	0		
External Door Replacements	354,263	236,177	217,035	-19,142	280,000	-74,263	Work to deliver Phase 2 programme of the window and door improvement programme has now been commissioned, with a number of urgent replacements scheduled for completion before Christmas 2019, and the bulk of the programme commencing in January 2020. As the programme of works will address all properties previously identified on what was known as the 'mop up list' the team are now pro-actively seeking properties for inclusion in this and future programmes in line with our aspirations to move towards a cyclical programme of elemental replacement. The budget has been re-forecast to reflect expected expenditure completed in 19/20, the balance will be required to be carried forward to 20/21 in order to fulfil our contractual obligations.	74,263		
Window replacements	333,300	222,200	911	-221,289	709	-332,591	Due to the way the budgets are currently structured there are currently multiple elements funding the same works. The aim is to streamline this in 20/21 to reflect the nature of the delivery programmes. In terms of window replacements in 19/20, the Phase 2 programme has now been commissioned and a number of urgent properties will be completed prior to Christmas 2019, with the bulk of the work commencing in January 2020. The window element of the programme has been forecast currently to be met entirely from SZ5010 1031 which means SZ5017 1031 will significantly underspend in 19/20, albeit the funds will be required in 20/21 to meet our contractual obligations. The outturn position has been re-forecast to reflect this position.	332,591		

2019/20 Selby District Council Capital Programme - To 31 December 2019

Housing Revenue Account	Annual Budget	Year to date Budget	Year to date Actual	Year to date Variance	Forecast	Forecast Variance	Comments			
Void Property Repairs	145,000	96,668	97,500	832	145,000	0	Although difficult to predict when void properties requiring major elemental replacement will come in, there are already a number of such properties within the team's void programme currently. We are continuing to work through the backlog of void properties which require major elemental replacement and are making good headway in getting the numbers down and properties back in to use. Although the nature of the programme is such that accurate prediction of the outturn position is difficult, the number of properties we are receiving which require major refurbishment shows no sign of abating.	0		
Fencing Programme	60,830	40,555	54,004	13,449	60,830	0	We are continuing to pro-actively address legacy fencing issues, replacing dilapidated concrete post and wire fencing with timber fencing; whilst also picking up new requirements as they are reported to us by our customers.	0		
St Wilfrid's Court	113,000	75,333	0	-75,333	113,000	0	The programme scoping meeting identified requirement for significantly more investment than is available in the current budget, necessitating a separate bid for 2020/21. The current budget will therefore be utilised to address some of the higher priority issues identified during visit, as well as any essential health and safety related works. Currently awaiting costs for completing an Electrical Installation Condition Report of the Landlord's supply within the property as this has been identified as an urgent requirement of the Fire Risk Assessment. Given the age of the installation it is possible this will highlight significant works which will impact on what else can be achieved within current budget. Costs are expected back imminently and we are still expecting the testing and any remedial works to commence in January 2020.	0		
Laurie Backhouse Court	38,231	25,487	33,723	8,236	33,723	-4,508	Works to replace the lift carriage are now complete. The outturn has been amended to reflect actual spend.	0		
Environmental Improvement Plan	145,710	97,140	23,885	-73,255	145,710	0	Work to deliver environmental improvements at Prospect Place, Wistow are now almost complete. We continue to await further information of the project identified by colleagues in the Contracts team to enable accurate forecasting of the balance of spend.	0		
Housing Development Project	3,479,400	2,319,600	0	-2,319,600	152,000	-3,327,400	Programme for the development of up to 10 HRA properties on small sites. Starts on these sites is not anticipated until 2020. Work including, feasibility studies, asbestos surveys and garage clearance are being progressed.	3,327,400		
Ousegate Hostel	55,804	37,203	4,745	-32,458	55,804	0	An upgrade of the CCTV within the building is due to be undertaken between 17-19 December, with Fire Risk Assessment and communal area refurbishment works progressing in tandem	0		
Footpath Repairs	184,062	122,708	0	-122,708	184,062	0	Phase 1 of the programme is now complete, and works identified as part of phase 2 commissioned. Due to the way the programme is funded, no works thus far have been attributed to SZ5030 1031. A total of £162k has been spent thus far albeit the latest invoice does not currently show in the actual costs. We are still expecting to spend the budget in full on this programme.	0		
Estate Enhancements	224,412	149,609	162,009	12,400	224,412	0	Phase 1 of the programme is now complete, and works identified as part of phase 2 commissioned. Due to the way the programme is funded, no works thus far have been attributed to SZ5030 1031. A total of £162k has been spent thus far albeit the latest invoice does not currently show in the actual costs. We are still expecting to spend the budget in full on this programme.	0		
Community Centre Refurbishment	78,000	52,001	0	-52,001	78,000	0	The Fire Risk Assessment works identified at Grove House have now been completed except for the installation of the new entrance doors and door entry system which are on order. Work to identify further requirements outlined for other community centres under the FRA process is currently underway Still expecting to spend the budget in 19/20	0		

2019/20 Selby District Council Capital Programme - To 31 December 2019

Housing Revenue Account	Annual Budget	Year to date Budget	Year to date Actual	Year to date Variance	Forecast	Forecast Variance	Comments			
Sheltered homes adaption	249,799	166,533	78,648	-87,885	120,000	-129,799	The nature of the voids programme makes it impossible to predict when suitable properties will be received which will benefit from adaptation; hence the outturn forecast has therefore been predicted forward and adjusted based on spend to date with the balance being carried forward to 2020/21.	129,799		
Empty Homes Programme - Improvements to Property	1,300,000	866,668	153,510	-713,158	750,000	-550,000	This supports the Empty Homes Programme and is available to purchase Empty properties that will be brought back in to use and let through the HRA and former council properties sold through the Right to Buy. This is part of a 3 year programme to fund the purchase of 20 properties and includes S106 and Homes England Grant funding. We aim to purchase 6 properties in 2019/2020 and are currently progressing with the Compulsory Purchase of a long term empty property and have identified a number of properties suitable for voluntary purchase. In Q2 we completed our first acquisition and purchased a former council property that had been sold through the Right to Buy and in Q3 we have completed on a further 2 acquisitions, 1 of which was a long term empty property. These properties have been added to the HRA and will be let at an affordable rent. The balance will be carried forward into 2020/21 to complete the programme.	550,000		
Fire Risk Assessments	100,000	66,668	21,565	-45,103	60,000	-40,000	Work to pull together a programme of repairs and replacements identified under the FRA programme is continuing. The works are expected to be packaged and ready for tender via the market in early January 2020. This is however likely to result in works not commencing until mid-February which will impact spend in 19/20. A request to carry forward the balance of funding to ensure this essential works can be undertaken will be submitted at the appropriate time. The forecast outturn has been amended to reflect anticipated spend in 19/20 only with the balance to be carried forward to complete the works in 2020/21.	40,000		
Co Detection Programme	226,600	151,068	1,025	-150,043	6,500	-220,100	SDC performance specification for works now complete. The CO detection programme has been packaged with kitchen, bathroom and rewire programmes to provide more attractive proposition to the market. Delays in finalisation of tender documentation through EN have resulted in programme slippage. Tender issued on 27th November 2019 with closing date of 18th December 2019. Contract start now scheduled for 20th January 2020, which will affect programme spend in CY. We are however continuing to install CO detection as a requirement is identified via our in-house team on an ad-hoc basis in the meantime. The outturn forecast has been updated to reflect the current position with the balance to be carried forward to complete the works in 2020/21.	220,100		
Communal Area Refurbishment	230,000	153,335	0	-153,335	25,000	-205,000	The delays and additional works encountered in bringing forward the kitchen, bathroom, rewire and CO detection programmes has impacted our QS/ME consultants ability to devote sufficient time to development of the communal area refurbishment programme. Consequently, it is now anticipated that this programme will not commence as originally planned. It is now envisaged that the specification will not be fully developed and ready to go to market until late January which will significantly impact spend in CY. The outturn forecast has therefore been adjusted accordingly with the balance to be carried forward to complete the works in 2020/21.	205,000		
Energy Efficiency Programme	150,000	100,000	40,100	-59,900	150,000	0	Work to upgrade the first seven properties included in the energy efficiency programme is continuing. Due to the higher than anticipated costs per heat pump, we are currently holding back on approval for the 3 remaining pilot properties to ensure sufficient funding is available. The outturn has not therefore currently been amended.	0		
Sewage Pump replacement programme	120,000	80,000	202	-79,798	60,000	-60,000	A specialist drainage engineering consultancy has now been commissioned to review our existing portfolio and to provide options for upgrade, replacement and/or connection to mains sewerage where possible. The programme of inspections is due to be completed by mid-December and initial findings and recommendations available mid January. Priority actions will then be determined to ensure SDC maintains compliance with forthcoming revised legislation. As with other programmes however, the delays encountered on the kitchen etc. programme have had a knock-on effect on our QS's ability to dedicate time to the programme, which will impact spend forecast in CY. The outturn has therefore been adjusted to reflect this position with the balance to be carried forward to complete the works in 2020/21.	60,000		
Total HRA	11,576,377	7,537,607	2,138,975	-5,050,151	4,548,917	-6,725,960		5,639,647	0	0
Total Capital Programme	32,832,048	12,853,633	4,025,236	-8,479,916	8,951,261	-23,579,287		13,186,980	2,400,000	6,830,942

Programme for Growth 2019/20 Financial Year Project Updates
Multi Year schedule for the project lifespan

Project	Lead Officer	Multi-Year Project Budget	Position @ 30 November 2019			Update	Phasing of future spend Q3		
			In Year Spend 19/20	Forecast	Forecast Variance		Forecast 20/21	Forecast 21/22	Forecast 22/23
Healthy Living Concepts Fund	Angela Crossland	116,791	23,750	116,791	0	The Selby Health Matters group have now finalised a 3 year action plan to support delivery of local initiatives for which this fund will support. 2019/20 P4G allocation is the final year contribution to this fund. Current projects underway are the Local Cycling and Walking Infrastructure Plan which has a committed amount from the fund of £47.5k. The work commenced in Dec 2018 and is due to conclude by the end of 2019. There is work underway with Selby Health Matters and IHL to shape two projects. One on developing active travel information and supporting walking and cycling. Budget outline £10k for this. One on a 3 year healthy schools zone pilot nutrition and activity project to tackle childhood obesity. Budget outline £35k for this. Yorkshire Wildlife Trust are also working up a project outline to develop community activity on Barlow Common and consider the use of the venue for nature tourism/health and well being partnerships (2020-2021).	46791	0	0
Visitor Economy (Tourism & Culture)	Angela Crossland	477,229	84,163	477,229	0	Budget represents a 3 year programme which will be complete by 1/10/22. Year 1 was about creating the foundations. Whilst the initial period has seen very little expenditure, the foundations for delivery have been put in place, including 2 quality officers being recruited into the delivery posts. These helped with the delivery of the two major cycle races. The team have also led on securing funding to support some of the Selby 950 celebrations (see project below) and in delivering the programme. The emphasis of the work to date has been on: <ul style="list-style-type: none"> Developing baseline and evaluation data to build a picture of what events and activities bring to local business and audiences. Establishing strong business and community relationships to continue activity, strengthen visitor products and build legacy partnerships and capacity in the district's visitor, heritage and creative sectors; Establishing baseline data on audiences, visitors and how these demonstrate the strength and response to our district offer. The 2019/20 financial year has seen a sustained period of delivery to date. It is anticipated that expenditure will include: £32,905 on data capture, monitoring & evaluation (including social and economic impact studies for Selby 950); £6000 on business events and networking; £20,000 on Visitor Economy place branding and marketing; £1500 to service the Tourism Advisory Board; £7500 on our partnership with Visit York to ensure Selby District businesses receive maximum benefit; £3000 to develop Visitor Information Points; £5000 for niche trail maps; a modest investment in an extension of the Explorers Road project to extend its reach to the American market. We have also invested an additional £3000 in increased marketing activity via our partners, Make it York. The Arts Council has confirmed that it will give £6000 for the development of a new cultural plan, which we will match with £8000. This work won't be completed until the next financial year.	230000	105229	
Celebrating Selby 950	Angela Crossland	62,949	7,480	62,949	0	The budget represents SDC's contribution to the major programme of events to celebrate Selby 950 being led by SDC in partnership with other key stakeholders in the town and is also partially funded by external funders. Match funding was awarded by ACE (£70k), HLF (£45k) and Drax Group plc (£20k) which has enabled an exciting and engaging programme of work to be delivered in 2019/20. Successful events such as Selby Sings (involving 250 school-children singing in the Abbey) and the St Germain parade (involving 450 in its preparation and many more watching in the town) have generated significant regional and local media coverage and positive local feedback. The Hidden Histories and Selby Treasures projects will complete what has been a very fully and successful year of events in February 2020. There has been some additional spend on the Illumination of Selby Abbey (as the project has been more complex than originally envisaged) but the expenditure is within the planned budget.	12949	0	0
Retail Experience - Tadcaster Linear Park	Angela Crossland	150,273	15,981	150,273	0	On receipt of project update report and feasibility of project, Members and Tadcaster Town Council have agreed to close this project due to risks to delivery from cost increases and the impacts of longer term flood defence work now being progressed by the Environment Agency. £80k to be returned to Tadcaster Town Council.	125562	0	0
Growing Enterprise	Iain Brown	62,550	(912)	62,550	0	Budget to support one of the 10 priorities in Economic Development Framework (EDF) 2 year delivery programme as approved at the January 2019 Executive. It helps to match-fund small business support with the Leeds City Region LEP and unlock assistance for small businesses through the Ad:Venture and Digital Enterprise. New initiatives that will be funded through the coming year will include a widening of the skills support programme and work with any businesses that could be affected by the TCF programme around Selby Station.	25275	25275	0

Project	Lead Officer	Multi-Year Project Budget	In Year Spend 19/20	Forecast	Forecast Variance	Update	Forecast 20/21	Forecast 21/22	Forecast 22/23
Marketing Selby's USP	Mike James	34,895	16,913	34,895		<p>This is the final stage of the 18-month Place Branding project. The project objectives are to support investment and jobs by telling a positive story of the district as a place to do business. We've been delivering this through a series of stories - relating back to our Economic Framework objectives - and working with others, such as the LEPs, to maximise the reach of our material to the relevant audiences. We undertook a full project review and have an updated delivery plan to take us to the end of March 2020.</p> <p>The project continues, along the following themes:</p> <ol style="list-style-type: none"> 1. Targeting marketing - a number of media partnerships have been set up to help push key updates about the business and lifestyle 'offer' of the district. These reach targeted business audiences, as well as working with local media to highlight the positive impacts of growth on jobs and opportunities for existing residents. 2. Creation of a new business-specific web microsite - this helps to better support business interactions. 3. We have assigned some investment in promotional material to support Selby District Business Week in March 2020, this will help us to directly engage with our own business community and demonstrate the benefits of investment in the local area. 4. Continuing to build a library of case studies that tell the story of the district's business offer, which can be used to support all types of communication and marketing activity about the area. 	0	0	0
Tour De Yorkshire	Angela Crossland	149,954	149,919	149,919	(35)	SDC contribution to hosting the finish of the first stage of Tour de Yorkshire (TdY) in May 2019 in Selby Town. This has given the town a massive publicity boost in the year of the Abbey's 950 celebrations. The Leeds City Region Business Rates Pilot Pool has agreed to fund the £100k start fee for the Selby event in line with the funding provided for other starts and finishes across the LCR. This will go back into the P4G programme as contingency to fund other important P4G related work e.g. asset strategy. Project now complete and final closedown payments in process.	0	0	0
Retail Experience - STEP	Angela Crossland	78,148	1,399	78,148	0	Town centre revitalisation and strategy work is underway. Noticeboard element of street scene work to be completed by end 2019 in line with car park refurbishment. Open House event for local businesses delivered on October 2019. Work to deliver on priorities in line with the town centre strategy and revitalisation action plan. Anticipate that plans for local delivery will align with reprioritisation for town centres as part of new Corporate Plan period 2020+	48148		0
Towns Masterplanning (Regeneration)	Angela Crossland	119,727	8,855	119,727	0	Work has been commissioned in 2019/20 from the People and Places consultancy (Chris Wade) to develop town centre revitalisation plans and prepare for Future High Streets Fund applications throughout 2019 (£15-20k commission) The first stage of work has been completed in 2019/20 including significant survey and engagement work in Selby Town centre. Further work on this across the three towns will continue into Summer/Sept 2019. Sherburn work commenced early October 2019 and Tadcaster due late 19/20. Work will identify where match fund and further commission is needed and establish the further multi-partner governance model needed to deliver the strategies and action plans for each town centre. Identified work around a places and movement study with Highways is required and would be supported from this funding allocation. Circa £30k. Anticipate that plans for local delivery will align with reprioritisation for town centres as part of new Corporate Plan period 2020+	35000	64727	0
Strategic Sites Masterplanning	Iain Brown	153,317	(38,851)	153,317	0	Funded due diligence work for Selby Station Masterplan and the consultancy support to develop the Selby Station TCF proposals (in partnership with NYCC). Future projects will include working up the TCF proposals to the required business cases and, should funding be awarded, developing detailed designs. Discussions are underway with NYCC and the YNYER LEP re jointly funding a Places and Movements Study for Selby to improve traffic movements and create more pedestrian and cycle-friendly spaces in the town centre. Should the TCF bid be successful some expenditure on developing the funding bids can be recouped and returned to this budget.	28317	0	0
Access to Employment	Iain Brown	40,000	0	40,000	0	Projects within this budget will be targeted at supporting social mobility to give unemployed people in areas of higher deprivation in Selby District access to current and future employment opportunities e.g. connecting people to employment opportunities at Sherburn, the former Kellingley Colliery, Church Fenton etc. Future initiatives being reviewed against this budget include the opportunity to support future LCWIP projects linking residential communities with employment hubs and opportunities related to electric bike programmes.	20000	20000	0
UCI Road World Championships	Angela Crossland	65,000	67,418	71,000	6,000	The Leeds City Region Business Rates Pilot Pool has agreed to fund the £25k start fee for the Tadcaster event in line with the funding provided for other starts and finishes across the LCR. This will go back into the P4G programme as contingency to fund other important P4G related work e.g. asset strategy. Project now complete and final closedown payments in process.	0	0	0

Project	Lead Officer	Multi-Year Project Budget	In Year Spend 19/20	Forecast	Forecast Variance	Update	Forecast 20/21	Forecast 21/22	Forecast 22/23
Empty Homes	June Rothwell Simon Parkinson	88,455	45,189	88,455	0	Overall the project is progressing well and the Empty Homes Officer has directly helped bring empty homes back into use in line with the targets set by offering advice and assistance to owners. Homes England Grant funding has been secured to support the options of voluntary and compulsory purchase. A total of £390,000 has been secured, subject to individual business cases for the properties, to purchase and repair the empty homes, bringing them to a habitable standard. This indicative funding is to bring back in to use 10 empty properties up to 2020, providing up to £39,000 per property. We can also use the funding to purchase 'right to buy' buy backs and this is something we will consider on a case by case basis. We are currently pursuing our first Compulsory Purchase Order. The process is long and quite complex but a successfully CPO will send the message that this is a priority for us. In 19/20 we have brought 3 properties back into use following completion of works supported by the use of grants and loans. We are currently considering further grant and loan applications that would bring another 5 units into use.	0	0	0
Selby District Housing Trust	June Rothwell Phil Hiscott	34,850	0	34,850	0	This fund is to support SDHT's role in the more ambitious HDP approved by Executive in January 2018. A new officer has now been appointed to support the SDHT. The Trust have taken occupation of an additional 17 new affordable homes in 2018/19 delivered through new build and Section 106 acquisitions and a further 12 Section 106 acquisitions in Q1 2019/20.	10000	10000	14850
Stepping Up' Housing Delivery	June Rothwell Phil Hiscott	9,919	4,917	9,919	0	The Project will support the implementation of the Housing Development Programme approved by the Executive in January 2018.	0	0	0
Olympia Park	Iain Brown	290,985	150,247	290,985	0	Following further detailed information about costs and technical issues at the Olympia Park development site in Selby, Selby District Council, the landowners and developers involved have reluctantly concluded that conditions attached to a government housing infrastructure grant towards site costs cannot now be met. Despite the best endeavours taken by the Council, its advisers and Olympia Park Development (OPD), the project in its current form cannot be delivered within the timescales required to access the grant offered towards infrastructure costs. Everyone involved remains fully committed to effective use of the site in the future to support existing businesses and enable the delivery of appropriate new employment space and homes. The Council and OPD now have the benefit of significant detailed technical information regarding the site and continue to work together to unlock its significant potential for development, particularly given the close proximity to the town centre and railway station. The Council is in discussion with OPD regarding the scope for a significant employment development on the site and, on this basis, has retained a pedestrian and cycle footbridge to the site from the town centre and station in the TCF proposals. Further details will be provided once further discussions have taken place.	140738	0	0
Making our Assets work	Iain Brown	86,593	70,977	86,593	0	The budget is targeted at funding due diligence work to bring the Council's own land assets to the market. These include small garage sites, Portholme Rd, Egerton Lodge, Barlby Rd depot and Bondgate. This work is ongoing through to Q4	0	0	0
Housing development Feasibility Work	Phil Hiscott	100,194	114,604	100,194	0	Housing development feasibility project to identify viability of sites for development. Phase 2 feasibility costs to be reviewed & transferred to the individual development budgets as the projects progress. Currently overspent due to feasibility costings to date, this will be recovered should the capital schemes for phase 2 go ahead, if phase 2 schemes do not progress the overspend will have to be funded from other P4G budgets.	0	0	0
Asset Strategy	Phil Hiscott	80,000	0	80,000	0	Budget for the production of the Asset Management Strategy	80000	0	0
Commercial property acquisition fund	Iain Brown	3,039,424	0	3,039,424	0	This budget will be used to acquire strategic development sites consistent with the Councils regeneration and commercial development opportunities, in some instances this may be used to match fund acquisitions as part of the TCF bid submission. The current live project being developed with funding from this budget is the purchase of a site near Selby Station to provide temporary additional car parking. A significant amount of funding from this budget has been put forward as match funding within the Council's TCF proposals for Selby Station.	1000000	1000000	539424
High Street shop fronts	Angela Crossland	100,000	0	100,000	0	The Project Fund is a match fund contribution to the successful High Streets Heritage Action Zone (HAZ) bid. We are now in Programme Design Stage until December 2019 to identify the programme specifics and how the fund will be spent. This is a 4 year funding programme to commence April 2020, therefore no forecasted spend in 19/20. This initiative is also inter-dependent with Towns Masterplan and Revitalisation projects. A project officer has now been assigned to lead this from within the Communities and Partnerships team. We anticipate that this funding line will amalgamate into the HAZ project allocation with New Lane public realm development and in partnership with car park improvements for the Back/Micklegate area to unlock the additional funding provided by Historic England for delivering the HAZ programme	0	50000	50000

Project	Lead Officer	Multi-Year Project Budget	In Year Spend 19/20	Forecast	Forecast Variance	Update	Forecast 20/21	Forecast 21/22	Forecast 22/23
New lane - Public Realm	Iain Brown / Angela Crossland	200,000	0	200,000	0	The Project Fund is a match fund contribution to the successful High Streets Heritage Action Zone (HAZ) bid. We are now in Programme Design Stage until December 2019 to identify the programme specifics and how the fund will be spent. This is a 4 year funding programme to commence April 2020, therefore no forecasted spend in 19/20. This initiative is also inter-dependent with Towns Masterplan and Revitalisation projects. A project officer has now been assigned to lead this from within the Communities and Partnerships team. We anticipate that this funding line will amalgamate into a HAZ project allocation with High Street Improvements fund and in partnership with car park improvements for the Back/Micklegate area to unlock the additional funding provided by Historic England for delivering the HAZ programme.	0	0	200000
Staffing costs		2,306,345	588,133	2,306,345	0	This covers all the P4G funded posts across SDC. These posts support delivery of this P4G programme. It also covers the additional core staffing costs in a number of teams required to deliver the Council's corporate growth ambitions including the Economic Development and Regeneration team (to deliver the Economic Development Framework 2 year action plan) and key posts in Communities and Partnerships, Planning and Marketing and Communications.	841240	310960	65035
Contingency		8,979	0	59,628	50,649	The funding we are receiving from the West & North Yorkshire Business Rates pool for the Tour de Yorkshire (£100k) and UCI (£25k or £60k?) will be put back into P4G contingency to fund essential work on the asset management strategy.			
		7,856,577	1,310,182	7,913,191	56,614				